4	 		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Proforma Reference	Service/Area	Detail of the Savings Option	Agreed 2012-13	Additional 2012-13	Withdrawn / Reconsidered	Total 2012- 13	Agreed 2013-14	Additional 2013-14	Withdrawn / Reconsidered	Total 2013- 14	Additional 2014-15	Withdrawn / Reconsidered	Total 2014- 15	3 Year Total
	ADULT & COMMUNI													
ACS/SAV/01	Adult and Community Services	Reductions to services funded by Area Based Grant	1,060	191		1,251	975	0		975	0		0	2,226
ACS/SAV/02	Adult Care Commissioning	Inclusion of Tenancy Sustainment Team in remodel and retender of floating support.		120		120		0		0	0		0	120
ACS/SAV/03	Adult Care Commissioning	Remodelling homecare services in line with the principles of personalisation		20		20		100		100	100		100	220
ACS/SAV/04	Adult Care Commissioning	Revisions to pricing framework for Care Home Placements		20		20		20		20	24		24	64
ACS/SAV/05	Adult Care Commissioning	Remodel of learning disability day, volunteering and employment services		0		0		100		100	100		100	200
ACS/SAV/06	Adult Social Care	Changes to in-house residential care service for adults with a learning disability (80 Gascoigne)		125		125		75		75	50		50	250
ACS/SAV/07	Adult Care Commissioning	Learning Disability Day Services Management Saving		25		25		0		0	0		0	25
ACS/SAV/08	Adult Social Care	Reducing Children's to Adults' transition costs		50		50		0		0	0		0	50
ACS/SAV/09	Mental Health Services	Reconfiguration of mental health services		98		98		100		100	0		0	198
ACS/SAV/10	Adult Care Commissioning	Changes to grants to voluntary organisations	250	35		285	250	(35)		215	0		0	500
ACS/SAV/11	Culture & Sport	Broadway theatre	65	0		65		0		0	0		0	65
ACS/SAV/11	Culture & Sport	End Subsidy to Broadway theatre		0		0		100		100	0		0	100
ACS/SAV/12	Culture & Sport	Closure of Goresbrook Leisure Centre swimming pool	125	0		125	125	0		125	0		0	250
ACS/SAV/12	Culture & Sport	Closure of Goresbrook Leisure Centre		36		36		246		246	0		0	282
ACS/SAV/13	Culture & Sport	Olympic unit	0	32		32	250	(32)		218	0		0	250
ACS/SAV/14	Culture & Sport	Reduction to events and education programme.		40		40		0		0	0		0	40
ACS/SAV/15	Culture & Sport	Changes to the public events programme		0		0		90		90	0		0	90
ACS/SAV/16	Culture & Sport	Libraries - charging for internet access		20		20		0		0	0		0	20
ACS/SAV/17	Culture & Sport	Expanding commercial opportunities at heritage venues		10		10		10		10	40		40	60
ACS/SAV/18	Culture & Sport	Leisure Centres - Charges		310		310		0		0	0		0	310
ACS/SAV/19	Community Safety & Public Protection	Remodelling of crime and disorder services to develop Integrated Offender Management		112		112		0		0	0		0	112
ACS/SAV/20	Community Safety & Public Protection	Deletion of 4 Community Safety Co- ordinators		184	(138)	46		0		0	0		0	46
ACS/SAV/21	Adult and Community Services	Non Staffing Supplies & Services Budgets	85	0		85	90	0		90	0		0	175
ACS/SAV/22	Culture & Sport	Libraries review		212		212		0		0	0		0	212
Feb 2011 Assembly	Adult Care Commissioning	Commissioning Contracts & Purchase Savings	250	0		250	250	0		250	0		0	500
Feb 2011 Assembly Total Adult & Community S	Culture & Sport	Community halls	175 2,010	0 1,640	(138)	175 3,512	1,940	0 774	0	0 2,714	0 314		0 314	175 6,540

			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Proforma Reference	Service/Area	Detail of the Savings Option	Agreed 2012-13	Additional 2012-13	Withdrawn / Reconsidered	Total 2012- 13	Agreed 2013-14	Additional 2013-14	Withdrawn / Reconsidered	Total 2013- 14	Additional 2014-15	Withdrawn / Reconsidered	Total 2014- 15	3 Year Total
	CHILDRENS SERV													
CHS/SAV/01	Commissioning and Safeguarding	Alternative delivery method for Independent Review Officer (IROs) - Change the method of delivery of the independent reviewing officers posts	50	60		110		0		0	0		0	110
CHS/SAV/02	Complex Needs	Prevention/Crisis Intervention/ Family Group Conferencing Merger of the three preventative services to create efficiencies	50	50		100		50		50	0		0	150
CHS/SAV/03	Education	School Estate/School Investment Team partly funded from DSG	50	100		150		0		0	0		0	150
CHS/SAV/04	Targeted Support	Youth and Engagement Team Efficiency	30	50		80		0		0	0		0	80
CHS/SAV/05	Commissioning and Safeguarding	Common Assesment Framework (CAF) team reductions- reducing the number of posts in the CAF team		80		80		0		0	0		0	80
CHS/SAV/06	Commissioning and Safeguarding	Catering efficiencies/reductions		150		150		0		0	0		0	150
CHS/SAV/07	Commissioning and Safeguarding	CAMHS Schools Counselling contract ending that will not be renewed and reduction in primary and emotional team		60		60		100		100	50		50	210
CHS/SAV/08	Commissioning and Safeguarding	Safeguarding Board Cost Reductions		30		30		0		0	0		0	30
CHS/SAV/09	Education	14-19 Flexi Learning Services, General Fund element removal - reductions in support or through increased Dedicated Schools Grant (DSG) contribution		50		50		0		0	0		0	50
CHS/SAV/10	Education	Connexions - Careers Reduction in Contract Value		700		700		0		0	0		0	700
CHS/SAV/11	Complex Needs	Management Re-structure - reducing the number of post in the Assessment Team		50		50		0		0	0		0	50
CHS/SAV/12	Children's Services - Directorate	Reducing Children's to Adults transition costs		50		50		0		0	0		0	50
CHS/SAV/13	Children's Services - Directorate	Service Efficiencies and re-organisation		100		100	1,460	(610)		850	0		0	950
CHS/SAV/14	Complex Needs	Disabled Children's Team - Contribution from short breaks funding on mainstreamed into base budget	100	0		100		100		100	0		0	200
CHS/SAV/15	Complex Needs	Social Work Staffing Restructure		0		0		150	(150)	0	50	(50)	0	0
CHS/SAV/16	Education	Adult College - contribution from the College towards management costs / overheads		0		0		100		100	100		100	200
CHS/SAV/17	Education	Education Inclusion/School Improvement - Staffing Review and Reductions	135	0		135		100		100	100		100	335
CHS/SAV/18	Education	School Improvement Income - Raising the SLA income - charging Schools for services/Other Local authorities	60	0		60		50		50	0		0	110
CHS/SAV/19	Education	Training Reductions	250	0		250		23		23	0		0	273
CHS/SAV/20	Targeted Support	Reduction of Management costs in the Multi-agency Locality Teams	150	0		150		55		55	0		0	205
CHS/SAV/21	Targeted Support	Portage Amalgamation	35	0		35		30		30	0		0	65
CHS/SAV/22	Targeted Support	Reduction to Youth Commissioning Fund		100		100		0		0	0		0	100

			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Proforma Reference	Service/Area	Detail of the Savings Option	Agreed 2012-13	Additional 2012-13	Withdrawn / Reconsidered	Total 2012- 13	Agreed 2013-14	Additional 2013-14	Withdrawn / Reconsidered	Total 2013- 14	Additional 2014-15	Withdrawn / Reconsidered	Total 2014- 15	3 Year Total
CHS/SAV/17B	Education	Education Inclusion/School Improvement Services - Staffing Review and Reductions - Further reductions in advisory teachers		50		50		0		0	0		0	50
CHS/SAV/19B	Education	Training reductions - Increased income generated by charging and selling training beyond children's services		10		10		0		0	0		0	10
Feb 2011 Assembly	Complex Needs	Education Psychology Service - Combination of Staffing and increased school SLA income	100	0		100		0		0	0		0	100
Feb 2011 Assembly	Complex Needs	Transport savings from adjustments for affordability and reductions in use of buses	100	0		100	100	0		100	0		0	200
Feb 2011 Assembly	Targeted Support	Childcare Team	145	0		145		0		0	0		0	145
Feb 2011 Assembly	Targeted Support	Reconfigure & merge Children's Centres, Merging 8 Children's Centres into 4	520	0		520		0		0	0		0	520
Feb 2011 Assembly Total Childrens Services	Targeted Support	Family Information Services	45 1,820	0 1,690	0	45 3,510	1,560	0 148	(150)	0 1,558	0 300	(50)	0 250	45 5,318
	CUSTOMER SERVICE	-5												
CUS/SAV/01		Strategic Commissioning of services		0		0	1,095	0	(1,095)	0	0		0	0
CUS/SAV/02	Environment & Enforcement	Restructuring arising from the move to localities management		200	(200)	0		100	(100)	0	0		0	0
CUS/SAV/03	Environment & Enforcement	Revisions to Domestic Refuse Collection and Recycling Services		260		260		0		0	0		0	260
CUS/SAV/04	Environment & Enforcement	Relocation of Passenger transport services to a Frizlands depot and realignment of resources to optimise service delivery	400	(194)		206		0		0	0		0	206
CUS/SAV/05	Environment & Enforcement	Replace orange bags with recyclable bins	200	0		200	275	(275)		0	0		0	200
CUS/SAV/06	Environment & Enforcement	Optimisation of Refuse fleet		200		200		0		0	0		0	200
CUS/SAV/07	Environment & Enforcement	Management Restructure in Environmental Services		154		154		0		0	0		0	154
CUS/SAV/08	Environment & Enforcement	Turning down the lights to save energy		138		138		0		0	0		0	138
CUS/SAV/09	Environment & Enforcement	Increase in cost of permits within Car Parking Zones		70		70		0		0	0		0	70
CUS/SAV/10	Housing Strategy	Converting private sector licence properties from old portfolio to the new contract at lower rates.	150	200		350		0		0	0		0	350
CUS/SAV/11	Environment & Enforcement	Reduced mowing to create naturalised environment		73	(40)	33		32		32	0		0	65
CUS/SAV/12	Environment & Enforcement	Renegotiate Abandoned Vehicle contract		12		12		0		0	0		0	12
CUS/SAV/13	Environment & Enforcement	Reduction in Environmental enforcement		140		140		0		0	0		0	140
CUS/SAV/14	Environment & Enforcement	Making Parks more commercially sustainable		98		98		96		96	9		9	203
Feb 2011 Assembly	Housing Strategy	Housing Advice Restructure	50	0		50		0		0	0		0	50

			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Proforma Reference	Service/Area	Detail of the Savings Option	Agreed 2012-13	Additional 2012-13	Withdrawn / Reconsidered	Total 2012-	Agreed 2013-14	Additional 2013-14	Withdrawn / Reconsidered	Total 2013- 14	Additional 2014-15	Withdrawn / Reconsidered	Total 2014- 15	3 Year Total
Feb 2011 Assembly	Environment & Enforcement	Environmental Transformation	660	(660)		0		0		0	0		0	0
Feb 2011 Assembly	Environment & Enforcement	Efficiencies within Parking services processes					50	0		50				50
Feb 2011 Assembly	Environment & Enforcement	Reprocurement of street lighting contract	200	0		200		0		0	0		0	200
Total Customer Services			1,660	691	(240)	2,111	1,420	(47)	(1,195)	178	9	0	9	2,298
	FINANCE & RESOUR	CES												
FIN&RES/SAV/01	Assets and Commercial Services	Transfer of Assets and Commercial Services division to Elevate		938	(182)	756		0		0	0		0	756
FIN&RES/SAV/02	Assets and Commercial Services	Reviewing staffing levels within the Capital Programme Monitoring Office(CPMO), Corporate Programmes Team and Business Support		150		150		0		0	0		0	150
FIN&RES/SAV/03	Asset and Commercial Services	Introduction of charges for the use of credit cards		60	(60)	0				0			0	0
Fin&RES/SAV/04	Audit and Risk	External Risk Management Training - Cease external risk management training		7		7		0		0	0		0	7
FIN&RES/SAV/06	Elevate/ B & D Direct	One Stop Shop & Contact Centre Service Reduction		543	(340)	203		58	(58)	0	0		0	203
FIN&RES/SAV/07	Elevate/ B & D Direct	Review Out of Hours Contract		25		25		0		0	0		0	25
FIN&RES/SAV/08	Finance	Reduction in the CIPFA trainee programme		70		70		0		0	0		0	70
FIN&RES/SAV/09	Assets and Commercial Services	Recharging Pondfield House rent to the Housing Revenue Account		200		200		0		0	0		0	200
FIN&RES/SAV/10	Assets and Commercial Services	Reduction in Provision for Carbon Reduction Commitment (CRC)		200		200		0		0	0		0	200
FIN&RES/SAV/11	Regeneration	Savings in Sustainable Communities/ Economic Development area	60	130		190		40		40	0		0	230
FIN&RES/SAV/12	Regeneration	Reorganisation of Development Planning team		90		90		0		0	0		0	90
FIN&RES/SAV/13	Regeneration	Reorganisation of Employment & Skills team		80		80		0		0	0		0	80
FIN&RES/SAV/14	Regeneration	Reduction to staffing in Job Shop and business support		50		50		0		0	0		0	50
FIN&RES/SAV/15	Finance	Reduction of External Audit fees		30		30		0		0	0		0	30
FIN&RES/SAV/16	Assets and Commercial Services	Reduction in Building Schools for the Future budget		50		50		0		0	0		0	50
FIN&RES/SAV/17	Assets and Commercial Services	Removal of Free School Uniform Awards		64	(64)	0		0		0	0		0	0
Feb 2011 Assembly	Directorate	(F&R savings target shortfall)		0		0	854	0		854	0		0	854
Feb 2011 Assembly	Finance	Re-structuring of Staffing establishment and a reduction in non-employee budgets	256	0		256		0		0	0		0	256
Feb 2011 Assembly	MWOW & One B&D Savings	Reduction in accommodation costs through the Modern Ways of Working project	234	0		234	226	0		226	0		0	460
Total Finance & Resources			550	2,687	(646)	2,591	1,080	98	(58)	1,120	0	0	0	3,711

			SAVIN	IGS OPT	TONS 201	2/13 - 20	014/15							
Proforma Reference	Service/Area	Detail of the Savings Option	£000's Agreed 2012-13	£000's Additional 2012-13	£000's Withdrawn / Reconsidered	£000's Total 2012-	£000's Agreed 2013-14	£000's Additional 2013-14	£000's Withdrawn / Reconsidered	£000's Total 2013-	£000's Additional 2014-15	£000's Withdrawn / Reconsidered	£000's Total 2014-	£000's 3 Year Total
	CHIEF EXECUTIVE													
CEX/SAV/01	Chief Executive Misc	Restructure of Senior Managers		1,051		1,051		68		68	0		0	1,119
CEX/SAV/02	Chief Executive Misc	Restructure of Policy Teams		713		713		0		0	0		0	713
CEX/SAV/03	Legal & Democratic Services	Restructure of legal and democratic services		147		147		0		0	0		0	147
CEX/SAV/04	Human Resources/Corporate Finance	Merging Payroll and HR Support		114		114		86		86	116		116	316
CEX/SAV/05	Human Resources	Reduction in spending on strategic HR		150		150		0		0	0		0	150
Feb 2011 Assembly	Marketing and communications	CE Review	147	0		147		0		0	0		0	147
Total Chief Executive			147	2,175	0	2,322	0	154	0	154	116	0	116	2,592
	CORPORATE SAVING	S												
FIN&RES/SAV/05	Cross Council	Remove provision in the Medium Term Financial Strategy for inflation		1,000		1,000		0		0	0		0	1,000
Feb 2011 Assembly	Procurement	Savings arising from the Elevate joint venture partnership through improved procurement and debt management	4,000	0		4,000	5,000	0		5,000	0		0	9,000
Total Corporate			4,000	1,000	0	5,000	5,000	0	0	5,000	0	0	0	10,000
	LBBD TOTAL													
LBBD Total	LDBD TOTAL		10,187	9,883	(1,024)	19,046	11,000	1,127	(1,403)	10,724	739	(50)	689	30,459
LDDD Total			10,107	3,000	(1,024)	10,040	11,000	1,141	(1,700)	10,124	700	(00)	000	00,400